AFFILIATED OFFICES IN MANISTEE, GRAYLING, GRAND RAPIDS AND PETOSKEY

Case Study 10 Claims Management

Back Drop

Cadillac Insurance Center is committed to helping groups and individuals with their insurance needs, including being there to assist when claims issues arise. CIC has a dedicated team of claims analysts and customer service representative with direct access to Medical Carriers' Account Managers and Agent Service Line. Due to CIC size, CIC has access to support lines that others do not.



Success Story #1:

A Michigan County received a Medicare collection notice of \$22,840.91 for one of the retirees. CIC customer service team worked with insurance carrier and assisted this group in sending dispute letters and follow up over a 6-month period. The dispute was approved and the collection notice was reduced down to \$22.26. *Total saving \$22,818.65*.

Success Story #2:

A Michigan County Road Commission group had a claim for an out-of-state emergency visit that cost was denied by insurance carrier. CIC customer service team worked directly with Agent Service Line on claims submission and follow up over 3-month period. The claim was approved and paid 100%. *Total saving \$13,360.00*.

Success Story #3:

A commercial group had a claim that was applied to out of network by mistake. CIC customer service team worked directly with carrier's Customer Service and Account Representative to reprocess the claims and submission of additional information. The claim was approved and paid 100%. *Total saving \$33,750.00*.

CIC Customer Service Team is committed to assisting and following up on claims, so you don't have to.

In 2008, CIC Team saved groups and individuals a total of \$892,743.07 in claims.



AFFILIATED OFFICES IN MANISTEE, GRAYLING, GRAND RAPIDS AND PETOSKEY

Case Study 11

Saying YES to Michigan & Saving Michigan Taxpayers Millions of Dollars Every Year!

Back Drop



Michigan public sectors (public schools, counties, medical care facilities, road commissions, municipalities, townships, health departments, etc) are covered by taxpayer dollars. This includes sales, homeowner, income tax and more.

Taking public schools as an example, an article from Grand Rapids Press dated 7/19/09 said "Almost all K-12 education in MI is funded through state taxes collected in Lansing. 3/4th of sales tax, 1/3 of income taxes & all of the 6 mills of property tax levied statewide go to K-12 schools." <u>Peter Luke GRP Reporter</u>

This means that any type of spending (including healthcare) in the public sector will directly or indirectly affect how tax revenues are allocated.

Solution

Cadillac Insurance Center partners with over 500 groups with our largest sector being Michigan Public Entities. Since healthcare is a significant part of the total budget, healthcare premium savings positively impact government budgets. CIC has a tested and proven approach to save our Michigan Public Sector partners budget while maintaining current benefit levels <u>IRS Code §105 (HRA)</u>.





Results

In 2009 alone, 47 groups currently utilizing our (IRS Code §105) HRA approach, paying out in claims an average of 24.44% of their initial premium savings, saved on average:

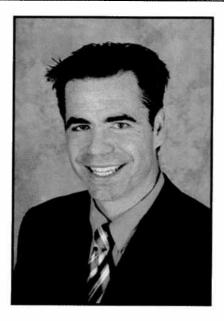
\$2,657.40 Per Employee \$120,883.62 Per Group \$5,681,503.09 Total Savings

Again, doing so while keeping union-negotiated benefits for all employees unchanged and keeping contracts whole.

932 North Mitchell Street • P.O. Box 430 • Cadillac, MI 49601 Phone: (888) 775-1293 • Fax: (877) 775-1339

Brian CotéLIC, RHU Licensed Health Care Consultant





Brian Coté, with his nearly 20 years of experience in the medical and healthcare profession, brings a wealth of practical understanding and familiarity to the health insurance world. As a state licensed health care consultant, Brian has become a sought after speaker for many businesses and professional organizations including: Ortho McNeil (division of Johnson & Johnson), Michigan Association of Counties, Physician Groups, County Road Association, Michigan School Business Officials (M.S.B.O.) as well as presenting to nearly 1,000 state elected public officials in 2009 alone.

Over the past 10 years, Brian has built a successful employee benefits firm that, with the help of 50+ employees, has formally been recognized as Blue Cross Blue Shield's largest agent in West and Northern Michigan. Brian's firm manages the benefit needs of over 500 groups throughout the state and also includes over 30% of all Michigan Counties. Brian is founder of Advance Benefits Solutions (one of only a few dually licensed Third Party Administers and Agent professionals in the state) and West Michigan Association Benefiting Schools, an association committed to meeting the unique benefit needs of Michigan's school system. Brian's areas of expertise include:

Cutting edge ways of controlling costs while maximizing benefits

MANISTEE, GRAYLING, GRAND RAPIDS AND PETOSKEY

- Effectively moving employers from a defined benefit to a defined contribution "cost controlling" benefit model
- Successfully implementing consumer driven health plans for both private and public/union employers
- Utilizing the most recent benefit tax law changes to reduce both employer and employee tax exposure
- Strategies for reducing employer benefit liability (COBRA, HIPAA, etc.)
- Proven and effective means of reducing administrative time in resolving benefit administrative issues, more efficiently dealing with insurance companies and reducing the red tape businesses get caught up in working with insurance companies

In addition, Brian's diverse background in healthcare, along with business and human resources, range from working with Mayo Healthcare system's in Rochester, Minnesota to working with Fortune 500 companies, such as Dow Chemical and of over 12,000 agents in the state of Michigan, holds one of only 12 seats on the state agent advisory board for Blue Cross Blue Shield.







Michigan Association of Retired School Personnel Protecting your future

President, Marie L. Wilkerson Executive Director, Bonnie J. Carpenter PO Box 23214 • Lansing, MI 48909-3214

Office Hours: 7:30 a.m. - 11:30 a.m. 12:00 noon - 4:00 p.m.

Telephone: 517.337.1757 • Fax: 517.337.8560 • E-mail: staff-marsp@marsp.org • Home Page: www.marsp.org

Presentation to House Public Employee Health Care Reform Committee regarding House Bill 5345

December 10, 2009

Thank you madam chairman and members of the House Public Employee Health Care Reform Committee. We represent the Michigan Association of Retired School Personnel commonly known by the acronym "MARSP."

Our organization represents over 42,000 retirees. We have 105 chapters, primarily in Michigan.

Our primary goal is to protect and enhance the constitutional and contractual pension and health benefits that have been promised to current and future retirees.

The bill now under consideration by this committee, House Bill 5345, **COULD** have significant impact on the current and future retirees we represent.

We use the word COULD because from what this committee has distributed, we are not convinced that even the members of this committee have fully analyzed the potential impact of this piece of legislation.

For example:

- Has the committee commissioned an independent actuarial analysis of the proposed legislation using reasonable and commonly accepted assumptions?
- Has the committee completed a comparison of benefit programs of ALL the entities affected by this proposed legislation?
- Has the committee obtained a projection of cost savings, or added costs, to each
 of the entities affected by this proposed legislation?
- Has the committee analyzed the impact this proposed legislation could have on current cost containment programs being planned or implemented by the various entities affected by this proposed legislation?

We highly respect the members of this committee and your intentions. However, we are very, very concerned that the proposed legislation, if passed without adequate analysis, could have unintended consequences far beyond your current intent. School retirees in other states may pay a greater share of their health coverage; our pension multiplier at 1½% is lower than that in most other states.

MARSP presentation to PEHR Committee December 10, 2009 Page Two

For example, has the committee thoroughly examined the history of cooperation between our organization and the administrator of our health care benefits – The Office of Retirement Services (ORS)?

History that dates back to the early 1990s of cooperative efforts in a strategic planning effort intended to preserve and protect health care benefits through benefit design and delivery at the highest level of quality and lowest level of cost. Not surprisingly, the highest quality efforts pursued by ORS have also resulted in lowering the rate of rising plan costs.

Our history of cooperative efforts has been extremely successful and has gained widespread attention. Several years ago, the legislature commissioned an independent examination of health insurance costs of public employees and retirees. The final **Hay Report** pointed to our present "retired school employee plan" as a model of efficiency to be used by other retiree groups.

At this point in time, our plan likely has a more updated cost sharing benefit design than most, if not all, public employee plans in Michigan ... or anywhere else among our peers for that matter.

MPSERS retirees pay premiums, deductibles and co-insurances that have greatly increased over the years. In 2010, a typical school retiree's annual health insurance out-of-pocket expenses will be at least \$3,376.

Our organization has partnered with ORS, not only on cost sharing initiatives, but also on many **very successful** cost reduction initiatives; initiatives which over the years have all maintained or improved quality. Perhaps more importantly, the initiatives have significantly lowered our plan costs relative to our peer groups. It is important to note at this point that the **MARSP and ORS close working relationship** has brought value to the design as well as successful implementation of these initiatives.

We urge you to complete what you have started and commission adequate analyses to make sure any legislation you may pass does not "level down" or hinder the immensely successful quality and cost containment efforts we have partnered in the past and will surely partner in the future.

(refer to handouts)

We have prepared and distributed to you two handouts. The first provides more detailed information on the cooperative cost sharing initiatives that have kept plan provisions meaningful and have also provided self-initiative towards seeking out cost-effective care. The second provides some financial information on our retired population.

Thank you for providing this opportunity to come before you and your committee madam chairman.

In closing, we implore you to conduct and furnish the much needed actuarial impact analysis and we look forward to helping you fashion a piece of legislation that is long on intended beneficial consequences and short on unintended harmful consequences. We will be happy to answer your questions.

MPSERS Master Health Care Plan January 1, 2010

Following is a comprehensive review of the MPSERS Master Health Care Plan effective January 1, 2010

- Medicare retirees have Original Medicare with BCBSM Supplemental, or HMO
- Non-Medicare retirees have BCBSM PPO, or HMO
- Monthly health care premium deducted from MPSERS check or Social Security check = \$96.40 to \$110.50
- Dependents can be added for additional 10% premium
- Prescription drug premium of \$10 per month per contract (\$120 per year)
- Medicare Part D coordinates with MPSERS pharmacy plan
- Non-formulary drugs NOT covered when generic is available
- Annual deductible and coinsurance maximums
 - Medical deductible \$400
 - Medical coinsurance 10%
 - Medical coinsurance annual maximum \$700
 - Pharmacy coinsurance 20%
 - Pharmacy coinsurance annual maximum \$1,000
 - Emergency room copayment \$50 per visit
 - > 90% coverage for outpatient and physician visits
 - 12 months of Hospice coverage
- Prescription vendor is Catalyst Rx 90-day supplies from mail order
- Non-Medicare members cannot purchase 90-day supplies from retail/local pharmacies
- Implementation of "LivingWell" program
 - Deductible \$300
 - Medical coinsurance maximum \$600
 - Pharmacy coinsurance maximum \$900
- HMO options, in Michigan's Lower Peninsula only
- Dental benefit is an annual plan
- Vision benefit is a 2-year plan
- Hearing aid benefit is a 3-year plan
- Other information
 - There will be no Social Security cost of living adjustment in 2010; and probably not in 2011

			,
	4		

E 223-12	Michgan Public S	chool Employee Retireme	nt System (PSERS)	Members and Benefit Reci	pients
40年4月16年				As of September	ounty 2008
	ona	В	arry		arlevoix
Active Members: Annual Member	218	Active Members: Annual Member	1,557	Active Members: Annual Member	808
Wages Paid:	\$5,831,744	Wages Paid:	\$49,429,900	Wages Paid:	\$25,012,264
Benefit Recipients:	319	Benefit Recipients:	869	Benefit Recipients:	765
Annual PSERS	*****	Annual PSERS		Annual PSERS	
Benefits Paid:	\$4,639,482	Benefits Paid:	\$12,292,117	Benefits Paid:	\$13,074,341
Average Benefit	\$14,543	Average Benefit	\$14,145	Average Benefit	\$17,090
Al	ger	В	ay	Che	eboygan
Active Members: Annual Member	246	Active Members: Annual Member	3,114	Active Members: Annual Member	618
Wages Paid:	\$5,484,348	Wages Paid:	\$100,661,565	Wages Paid:	\$10 0c0 220
Benefit Recipients: Annual PSERS	225	Benefit Recipients:	1,694	Benefit Recipients:	\$18,960,338 604
Benefits Paid:	\$3,293,381	Annual PSERS		Annual PSERS	
		Benefits Paid:	\$27,849,922	Benefits Paid:	\$9,748,688
Average Benefit	\$14,637	Average Benefit	\$16,440	Average Benefit	\$16,140
Alle	gan	Ber	nzie	Chi	ppewa
Active Members:	2,868	Active Members:	433	Active Members:	1,113
Annual Member		Annual Member		Annual Member	,, , , , ,
Wages Paid:	\$85,300,161	Wages Paid:	\$12,553,154	Wages Paid:	\$31,195,026
Benefit Recipients:	1,373	Benefit Recipients:	514	Benefit Recipients:	817
Annual PSERS		Annual PSERS		Annual PSERS	· · · ·
Benefits Paid:	\$19,678,736	Benefits Paid:	\$8,742,774	Benefits Paid:	\$11,740,133
Average Benefit	\$14,332	Average Benefit	\$17,009	Average Benefit	\$14,369
Alpe	ena	Beri	ien		lare
Active Members:	995	Active Members:	4,423	Active Members:	
Annual Member		Annual Member	7,720	Annual Member	930
Nages Paid:	\$30,767,350	Wages Paid:	\$133,502,097	Wages Paid:	\$26,587,375
Benefit Recipients:	763	Benefit Recipients:	2,561	Benefit Recipients:	775
Annual PSERS		Annual PSERS	• • •	Annual PSERS	773
Benefits Paid:	\$12,210,597	Benefits Paid:	\$36,112,146	Benefits Paid:	\$9,915,431
Average Benefit	\$16,003	Average Benefit	\$14,100	Average Benefit	\$12,794
Antr	im	Bran	och	CII	-4
Active Members:	656	Active Members:	1,478	Active Members:	nton
Annual Member		Annual Member	1,470	Annual Member	2,125
Vages Paid:	\$17,794,826	Wages Paid:	\$41,941,984	Wages Paid:	\$64.045.044
enefit Recipients:	726	Benefit Recipients:	710	Benefit Recipients:	\$64,015,311
nnual PSERS		Annual PSERS	7 10	Annual PSERS	887
lenefits Paid:	\$12,542,364	Benefits Paid:	\$9,414,901	Benefits Paid:	£42.440.500
verage Benefit	\$17,275	Average Benefit	\$13,260	Average Benefit	\$13,116,562 \$14,787
Arena	ac.	Calho		_	
ctive Members:	458	Active Members:	3,853		ford
nnual Member	.00	Annual Member	3,033	Active Members: Annual Member	248
/ages Paid:	\$13,594,350	Wages Paid:	\$121,986,299		07.000 /
enefit Recipients:	343	Benefit Recipients:	2,182	Wages Paid:	\$7,903,152
nnual PSERS	- 10	Annual PSERS	2,102	Benefit Recipients: Annual PSERS	287
enefits Paid:	\$5,128,164	Benefits Paid:	\$34 530 10c	· · · · · ·	
verage Benefit	\$14,950	Average Benefit	\$34,539,19 6 \$15,829	Benefits Paid: Average Benefit	\$3,871,057 \$13,488
_		· ·		go Donom	Ψ + O, + OO
Barag		Cass		Dei	ta
ctive Members:	162	Active Members:	1,047	Active Members:	1,199
nnual Member ages Paid:	64.005.004	Annual Member		Annual Member	
auto raiu.	\$4,035,831	Wages Paid:	\$28,534,885	Wages Paid:	\$33,936,036
			F 15		
enefit Recipients:	142	Benefit Recipients:	545	Benefit Recipients:	891
enefit Recipients: nnual PSERS		Annual PSERS	545	Annual PSERS	891
enefit Recipients: nnual PSERS enefits Paid:	\$1,911,317 \$13,459		\$7,213,840	•	\$91 \$13,431,995

	Michigan Public Scr	iooi ciripioyee Retiremen	r System (PSERS) I	Members and Benefit Recipi by Co	unty
10.500	2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	应应。由于基础 。		As of September 2	
Dicki	nson	Gra	itiot		ron
Active Members: Annual Member	696	Active Members: Annual Member	1,430	Active Members: Annual Member	255
Wages Paid:	\$23,506,207	Wages Paid:	\$38,995,850	Wages Paid:	£7 562 022
•		-		•	\$7,563,933
Benefit Recipients:	458	Benefit Recipients:	727	Benefit Recipients:	272
Annual PSERS		Annual PSERS		Annual PSERS	
Benefits Paid:	\$6,639,969	Benefits Paid:	\$9,345,362	Benefits Paid:	\$3,521,704
Average Benefit	\$14,497	Average Benefit	\$12,854	Average Benefit	\$12,947
Eat	on	Hills	dale	Isa	bella
Active Members: Annual Member	3,873	Active Members: Annual Member	1,169	Active Members: Annual Member	2,190
Wages Paid:	\$114,312,738	Wages Paid:	\$35,541,037	Wages Paid:	\$70.940.702
-				•	\$70,849,783
Benefit Recipients: Annual PSERS	1,785	Benefit Recipients: Annual PSERS	663	Benefit Recipients: Annual PSERS	1,413
Benefits Paid:	\$29,359,095	Benefits Paid:	\$9,378,492	Benefits Paid:	\$19,276,245
Average Benefit	\$16,447	Average Benefit	\$14,145	Average Benefit	\$13,642
_					_
Emr		Houg			kson
Active Members:	1,073	Active Members:	1,158	Active Members:	4,728
Annual Member		Annual Member		Annual Member	
Wages Paid:	\$34,608,075	Wages Paid:	\$37,035,920	Wages Paid:	\$146,424,43
Benefit Recipients:	738	Benefit Recipients:	957	Benefit Recipients:	2,452
Annual PSERS		Annual PSERS		Annual PSERS	_,
Benefits Paid:	\$13,120,776	Benefits Paid:	\$11,877,518	Benefits Paid:	\$37,179,162
Average Benefit	\$17,778	Average Benefit	\$12,411	Average Benefit	\$15,162
marage zamem	• ,	, wordgo worrow	4.2,	, worago bonom	Ψ 10, 10 <u>2</u>
Gene	esee	Hur	on	Kalar	nazoo
Active Members:	14,816	Active Members:	937	Active Members:	8,610
Annual Member		Annual Member		Annual Member	
Wages Paid:	\$472,135,680	Wages Paid:	\$27,622,998	Wages Paid:	\$261,873,189
Benefit Recipients:	6,634	Benefit Recipients:	736	Benefit Recipients:	4,207
Annual PSERS		Annual PSERS		Annual PSERS	
Benefits Paid:	\$117,481,478	Benefits Paid:	\$11,233,854	Benefits Paid:	\$64,115,085
Average Benefit	\$17,708	Average Benefit	\$15,263	Average Benefit	\$15,240
Glad	win	Ingh	am	Kalk	aska
Active Members:	671	Active Members:	8,780	Active Members:	377
Annual Member		Annual Member		Annual Member	
Nages Paid:	\$18,939,218	Wages Paid:	\$274,033,507	Wages Paid:	\$9,390,479
Benefit Recipients:	609	Benefit Recipients:	3,976	Benefit Recipients:	350
Annual PSERS	003	Annual PSERS	3,370	4 150550	330
	£0.050.004		*** ***	Annual PSERS	
Benefits Paid:	\$8,050,304	Benefits Paid:	\$68,328,576	Benefits Paid:	\$4,789,158
verage Benefit	\$13,218	Average Benefit	\$17,185	Average Benefit	\$13,683
Goge	bic	Ionia		Kent	
Active Members:	437	Active Members:	1,821	Active Members:	16,306
nnual Member		Annual Member		Annual Member	
Vages Paid:	\$12,567,648	Wages Paid:	\$53,242,655	Wages Paid:	\$571,669,567
Benefit Recipients:	370	Benefit Recipients: Annual PSERS	783	Benefit Recipients:	7,181
Renefits Paid:	\$5,678,949	Benefits Paid:	\$10.405.746	Annual PSERS Benefits Paid:	6440 770 000
verage Benefit	\$15,348	Average Benefit	\$10,405,716 \$13.289		\$118,770.689
werage benefit	\$10,346	Average benefit	\$13,209	Average Benefit	\$16,539
Grand Tr		losc	•	Kewe	enaw
ctive Members:	3,277	Active Members:	659	Active Members:	71
nnual Member		Annual Member		Annual Member	
Vages Paid:	\$90,873.549	Wages Paid:	\$20,817,239	Wages Paid:	\$1,830,953
	2,070	Benefit Recipients:	815	•	
-		DESCRIPTION OF THE PROPERTY OF	UIJ	Benefit Recipients:	56
enefit Recipients:	2,070	•		Annual DOCCOO	
enefit Recipients: nnual PSERS		Annual PSERS		Annual PSERS	
Benefit Recipients: Innual PSERS Benefits Paid:	\$34,056,127	•	\$12,272,416	Annual PSERS Benefits Paid:	\$739,656

	Michigan Public S	chool Employee Retireme	nt System (PSERS)	Members and Benefit Recip	
1 共享 1 大主	新的映图 第				ounty
L	ake	Ma	comb	As of September	2008 saukee
Active Members:	144	Active Members:	22,688	Active Members:	354
Annual Member		Annual Member	22,000	Annual Member	354
Wages Paid:	\$3,923,491	Wages Paid:	\$816,298,466	Wages Paid:	\$9,878,358
Benefit Recipients:	205	Benefit Recipients		Benefit Recipients:	267
Annual PSERS		Annual PSERS	0,101	Annual PSERS	207
Benefits Paid:	\$2,717,533	Benefits Paid:	\$166,853,324	Benefits Paid:	\$2 CE7 7C4
Average Benefit	\$13,256	Average Benefit	\$17,593	Average Benefit	\$3,657,764 \$13,699
		, , , , , , , , , , , , , , , , , , ,	V 11 1000	Average Denem	\$13,099
•	peer	Mar	nistee	М	onroe
Active Members:	2,565	Active Members:	624	Active Members:	4,484
Annual Member		Annual Member		Annual Member	
Nages Paid:	\$83,180,498	Wages Paid:	\$19,105,804	Wages Paid:	\$146,398,172
Benefit Recipients:	1,267	Benefit Recipients:	553	Benefit Recipients:	1,918
Annual PSERS		Annual PSERS		Annual PSERS	,
Benefits Paid:	\$21,206,176	Benefits Paid:	\$8,604,411	Benefits Paid:	\$29,129,105
Average Benefit	\$16,737	Average Benefit	\$15,559	Average Benefit	\$15,187
Lask					
Leela active Members:	513	Marc Active Members:	uette		ntcalm
Annual Member	313	Active Members: Annual Member	1,884	Active Members:	1,870
Vages Paid:	\$15,016,044	Wages Paid:	\$EE 500 050	Annual Member	
Benefit Recipients:	581	*	\$55,508,059	Wages Paid:	\$53,995,276
nnual PSERS	301	Benefit Recipients: Annual PSERS	1,669	Benefit Recipients:	1,113
Benefits Paid:	\$11,085,861	Benefits Paid:	604 770 404	Annual PSERS	
verage Benefit	\$19,080		\$24,772,131	Benefits Paid:	\$14,961,947
voluge benefit	Ψ15,000	Average Benefit	\$14,842	Average Benefit	\$13,442
Lene	wee	Ma	son	Montr	norency
ctive Members:	3,249	Active Members:	977	Active Members:	211
nnual Member		Annual Member		Annual Member	211
Vages Paid:	\$104,972,235	Wages Paid:	\$32,918,393	Wages Paid:	\$4,819,579
enefit Recipients:	1,631	Benefit Recipients:	688	Benefit Recipients:	300
nnual PSERS		Annual PSERS		Annual PSERS	300
enefits Paid:	\$24,831,585	Benefits Paid:	\$10,742,562	Benefits Paid:	\$4,196,902
verage Benefit	\$15,224	Average Benefit	\$15,614	Average Benefit	\$13,989
I forton o	-1			-	. ,
Living ctive Members:		Mec			kegon
nnual Member	5,054	Active Members:	1,279	Active Members:	5,219
/ages Paid:	£470 400 F04	Annual Member		Annual Member	
enefit Recipients:	\$178,429,501	Wages Paid:	\$46,040,728	Wages Paid:	\$160,032,953
	2,061	Benefit Recipients:	1,285	Benefit Recipients:	2,943
nnual PSERS enefits Paid:	£07.000.400	Annual PSERS		Annual PSERS	
	\$37,638,482	Benefits Paid:	\$18,281,592	Benefits Paid:	\$46,461,527
verage Benefit	\$18,262	Average Benefit	\$14,226	Average Benefit	\$15,787
Luc	e	Menon	linee		
tive Members:	148	Active Members:	577	News	
nual Member	, ,,	Annual Member	311	Active Members:	1,346
ages Paid:	\$4,447,610	Wages Paid:	\$12 0E0 0E0	Annual Member	
enefit Recipients:	134	Benefit Recipients:	\$13,859,956	Wages Paid:	\$42,691,547
nual PSERS	104	Annual PSERS	362	Benefit Recipients:	769
nefits Paid:	\$1,888,794	Benefits Paid:	\$4,760,546	Annual PSERS Benefits Paid:	011110 ==
erage Benefit	\$14,095	Average Benefit	\$13,150	Average Benefit	\$11,112,953
-		31 - 2	4 10, 100	Average beliefit	\$14,451
Mackir		Midla	nd	Oaki	and
tive Members:	359	Active Members:	2,631	Active Members:	34,527
nual Member		Annual Member		Annual Member	J.,JE!
iges Paid:	\$8,566,515	Wages Paid:	\$86,513,912	Wages Paid:	\$1,454,479,914
nefit Recipients:	319	Benefit Recipients:	1,447	Benefit Recipients:	17,410
1.00000		Annual PSERS		•	17,410
nual PSERS		Allitual FOLIS		Alliual Poess	
nual PSERS nefits Paid:	\$4,959,444	Benefits Paid:	\$24,191,662	Annual PSERS Benefits Paid:	\$353,433,927

				Members and Benefit Recipi by Co	
	A TAKE	district the second	by County As of September 2008		
Oce	ana	Preso	jue Isle	Shia	wassee
Active Members:	895	Active Members:	320	Active Members:	2,462
Annual Member		Annual Member		Annual Member	
Wages Paid:	\$24,759,631	Wages Paid:	\$9,045,537	Wages Paid:	\$72,632,055
Benefit Recipients:	600	Benefit Recipients:	384	Benefit Recipients:	1,140
Annual PSERS		Annual PSERS		Annual PSERS	.,
Benefits Paid:	\$9,093,129	Benefits Paid:	\$5,647,452	Benefits Paid:	\$17,264,949
Average Benefit	\$15,155	Average Benefit	\$14,706	Average Benefit	\$15,144
Oger	manu	Poss	ommon	T	
Active Members:	531	Active Members:	779		scola
Annual Members	551		779	Active Members:	1,984
	£40.007.550	Annual Member	000 540 747	Annual Member	
Wages Paid:	\$13,967,553	Wages Paid:	\$23,510,747	Wages Paid:	\$58,979,015
Benefit Recipients:	379	Benefit Recipients:	820	Benefit Recipients:	935
Annual PSERS		Annual PSERS		Annual PSERS	
Benefits Paid:	\$5,227,839	Benefits Paid:	\$11,116,074	Benefits Paid:	\$13,271,610
Average Benefit	\$13,793	Average Benefit	\$13,556	Average Benefit	\$14 ,194
Onton	agon	Sagi	inaw	Van	Buren
Active Members:	161	Active Members:	6,121	Active Members:	2,986
Annual Member		Annual Member	0,121	Annual Member	2,300
Wages Paid:	\$4,796,635	Wages Paid:	\$181,493,159	Wages Paid:	£07 220 266
Benefit Recipients:	190	-		-	\$87,330,366
Annual PSERS	190	Benefit Recipients:	3,101	Benefit Recipients:	1,304
	00 155 000	Annual PSERS	•	Annual PSERS	
Benefits Paid:	\$2,455,028	Benefits Paid:	\$49,962,355	Benefits Paid:	\$17,872,681
Average Benefit	\$12,921	Average Benefit	\$16,111	Average Benefit	\$13,706
Osce	₃ola	Saint	Clair	Wash	tenaw
Active Members:	773	Active Members:	5,266	Active Members:	9,515
Annual Member		Annual Member		Annual Member	0,0.0
Nages Paid:	\$22,719,398	Wages Paid:	\$182,301,740	Wages Paid:	\$364,615,232
Benefit Recipients:	573	Benefit Recipients:	2,649	Benefit Recipients:	4,368
Annual PSERS		Annual PSERS	2,010	Annual PSERS	4,500
Benefits Paid:	\$7,836,047	Benefits Paid:	\$44,309,698	Benefits Paid:	¢0E 200 002
Average Benefit	\$13,675	Average Benefit	\$16,726	Average Benefit	\$85,308,882 \$19,530
				•	, ,
Osco		Saint J	•	Way	
Active Members:	189	Active Members:	1,701	Active Members:	40,169
Annual Member		Annual Member		Annual Member	
Vages Paid:	\$5,798,029	Wages Paid:	\$49,414,598	Wages Paid:	\$1,535,242,52
Benefit Recipients:	150	Benefit Recipients:	908	Benefit Recipients:	20,299
nnual PSERS		Annual PSERS		Annual PSERS	
Benefits Paid:	\$1,688,175	Benefits Paid:	\$12,194,734	Benefits Paid:	\$370,369,029
verage Benefit	\$11,254	Average Benefit	\$13,430	Average Benefit	\$18,245
Otse	ao.	Sani	lac	Move	fau.el
ctive Members:	652	Active Members:		Active Members	
innual Member	032		1,347	Active Members:	1,089
	*** 700 007	Annual Member		Annual Member	
Vages Paid:	\$20,723,337	Wages Paid:	\$38,387,165	Wages Paid:	\$30,817,177
enefit Recipients: nnual PSERS	576	Benefit Recipients: Annual PSERS	792	Benefit Recipients: Annual PSERS	596
enefits Paid:	\$9,233,570	Benefits Paid:	\$11.571.070	Benefits Paid:	£0.005.000
			\$11,571,979		\$9,285,326
verage Benefit	\$16,030	Average Benefit	\$14,611	Average Benefit	\$15,579
		School	craft		
Ottav	8,076	Active Members:	215		
ctive Members:		Annual Member			
ctive Members:			_		
ctive Members: nnual Member	\$271,462,570	Wages Paid:	\$5,061,812		
ctive Members: nnual Member /ages Paid:	\$271,462,570 3,752	•			
ctive Members: nnual Member /ages Paid: enefit Recipients:		Benefit Recipients:	\$5,061,812 185		
Ottav ctive Members: nnual Member /ages Paid: enefit Recipients: nnual PSERS enefits Paid:		•			